

			Q4 2023				FY2023				FY2024			
			Consensus	Min	Max	# estimates	Consensus	Min	Max	# estimates	Consensus	Min	Max	# estimates
USA	USA Net sales	in millions of €	€ 13,892	€ 13,568	€ 14,219	18	€ 54,571	€ 54,003	€ 54,941	18	€ 54,563	€ 53,238	€ 56,421	18
	USA Net sales	in millions of \$	\$ 14,926	\$ 14,602	\$ 15,142	17	\$59,027	\$58,711	\$59,170	17	\$59,217	\$57,955	\$60,617	17
	USA Comparable sales growth excluding gasoline	in %	-1.1%	-3.8%	0.0%	18	2.2%	1.0%	2.7%	18	0.8%	-0.7%	2.0%	18
	USA Underlying operating income	in millions of €	€ 620	€ 577	€ 647	18	€ 2,456	€ 2,415	€ 2,485	18	€ 2,412	€ 2,272	€ 2,598	18
	USA Underlying operating income	in millions of \$	\$ 660	\$ 621	\$ 693	13	\$2,653	\$2,611	\$2,714	13	\$2,595	\$2,471	\$2,744	13
	USA Underlying Operating Margin	in %	4.5%	4.2%	4.7%	18	4.5%	4.4%	4.6%	18	4.4%	4.2%	4.7%	18
Europe	Europe Net sales	in millions of €	€ 9,041	€ 8,928	€ 9,166	18	€ 33,999	€ 33,833	€ 35,024	18	€ 35,293	€ 34,297	€ 36,926	18
	Europe Comparable sales growth	in %	5.1%	4.3%	6.0%	18	6.0%	2.0%	6.8%	18	2.7%	1.8%	3.3%	18
	Europe Underlying operating income	in millions of €	€ 342	€ 324	€ 371	18	€ 1,134	€ 1,107	€ 1,296	18	€ 1,280	€ 1,121	€ 1,443	18
	Europe Underlying operating margin	in %	3.8%	3.6%	4.1%	18	3.3%	3.3%	3.7%	18	3.6%	3.2%	4.0%	18
Global Support Office	Underlying operating loss (including insurance)	in millions of €	(€ 47)	(€ 57)	(€ 25)	18	(€ 65)	(€ 139)	(€ 39)	18	(€ 139)	(€ 213)	(€ 55)	18
Total Ahold Delhaize	Total Net sales	in millions of €	€ 22,934	€ 22,616	€ 23,335	18	€ 88,570	€ 88,243	€ 89,027	18	€ 89,856	€ 87,894	€ 91,695	18
	Total Operating income	in millions of €	€ 830	€ 414	€ 1,261	16	€ 3,088	€ 2,585	€ 3,587	16	€ 3,284	(€ 125)	€ 3,792	15
	Total Underlying operating income	in millions of €	€ 913	€ 855	€ 946	18	€ 3,525	€ 3,462	€ 3,587	18	€ 3,553	€ 3,330	€ 3,792	18
	Total Underlying operating margin	in %	4.0%	3.8%	4.1%	18	4.0%	3.9%	4.0%	18	4.0%	3.7%	4.1%	18
	Net financial expenses	in millions of €	€ 144	€ 70	€ 188	17	€ 549	€ 319	€ 606	18	€ 578	€ 158	€ 738	18
	Income taxes	in millions of €	€ 151	€ 71	€ 231	17	€ 539	€ 423	€ 714	18	€ 594	€ 143	€ 702	18
	Underlying income from continuing operations	in millions of €	€ 579	€ 388	€ 652	15	€ 2,325	€ 1,811	€ 2,406	17	€ 2,339	€ 2,201	€ 2,529	17
	Net income	in millions of €	€ 550	€ 197	€ 860	16	€ 2,039	€ 1,621	€ 2,406	17	€ 2,320	€ 2,080	€ 2,559	17
	Underlying Basic EPS from continuing operations	in €	€ 0.62	€ 0.46	€ 0.69	15	€ 2.45	€ 2.24	€ 2.50	15	€ 2.51	€ 2.33	€ 2.72	15
	Underlying Diluted EPS from continuing operations	in €	€ 0.62	€ 0.46	€ 0.68	16	€ 2.46	€ 2.43	€ 2.58	16	€ 2.53	€ 2.32	€ 2.87	16
	Dividend per common share	in €					€ 1.09	€ 0.99	€ 1.13	16	€ 1.10	€ 0.71	€ 1.19	16
	€/€ exchange rate		€ 1.07	€ 1.05	€ 1.09	16	€ 1.08	€ 1.07	€ 1.10	16	€ 1.09	€ 1.05	€ 1.10	16
	Capex	in millions of €					€ 2,342	€ 1,988	€ 2,479	16	€ 2,514	€ 2,349	€ 2,705	16
	Free cash flow	in millions of €					€ 2,341	€ 2,217	€ 2,488	17	€ 2,044	€ 1,543	€ 2,495	17

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